Hallsville Independent School District

North Elementary

2021-2022 Campus Improvement Plan



Mission Statement

We exist to provide a safe and nurturing community for learners that meets the academic, social, physical and emotional needs of ALL students while ensuring the highest level of learning.

Vision

Creating an Environment Where Learning is Powerful!

Value Statement

To reach our vision, we will promote positive attitudes, responsibility, selflessness and high expectations in a safe environment, ensuring the highest level of achievement for all students and staff. We will also continually adapt for the needs of students and collaborate to grow as educators.

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Comprehensive Needs Assessment

Needs Assessment Overview

The HISD needs assessment resulted from a collaboration between DEIC committee members, DEIC subcommittee members, district and campus leadership (ILT), and all stakeholders that completed feedback.

DEIC committee members include:

- Elected, representative professional staff, including at least one SpEd teacher and 2/3 classroom teachers
- Parents of students enrolled in HISD
- Business representatives from Hallsville ISD boundaries
- Community members from Hallsville ISD boundaries

DEIC subcommittee members include:

• A representative from each campus (typically an assistant principal)

ILT committee members include:

- District administration
- Campus principals
- Deans
- District directors and coordinators

Demographics

Demographics Summary

Hallsville ISD is located in the heart of East Texas, nestled between Longview and Marshall along the I-20 corridor. The town of Hallsville is approximately 4 square miles with a little less than 4,000 residents, according to the 2017 census. However, the school district covers approximately 188 square miles and has more than 18,000 residents. The median age in city limits is 36 years, with 90% of the population being white, followed by 5% Hispanic. The median househould income within city limits is \$82, 802, with 33.5% of those households holding a degree above high school. Texas' median income is \$57, 051.

The school district serves over 5,300 students in grades pre-K through 12, and is served by a staff of approximately 700 individuals. Of this staff, around 350 are professional educators. Additionally, HISD also serves approximately 7500 students through the Texas Virtual Academy of Hallsville. The number served by TVAH is increasing to 10,000 for the 2020-2021 school year.

Of the brick and mortar students, HISD's highest growth is in our Hispanic and EL student populations. HISD is well over the state in White students (74% compared to 27%) and Two or More Races (3.9% compared to 2.4%). Even though our EL are growing, we are still well below the state averages (3.8% compared to 19.5%). All other races/ethnicity groups are below state averages. HISD has less Economically Disadvantages and At-Risk than state averages, but the populations are growing for HISD. EcoDis (44% compared to 60.6%) and At-Risk (32% compared to 50%).

Staff data for HISD indicates that 93% of our teaching staff is White, which is disproportionate to our student ethnicities (see above). The average years experience is 12 years, with people staying an average of 8 years in the district.

Student Learning

Student Learning Summary

Due to Covid-19, priorities will continue to be based on 2019 State Data (STAAR and STAAR-Alternate), with the exception of TELPAS, which was able to be scored. In 2018-2019, student achievement was measured in multiple ways.

Locally developed curriculum-based assessment passing standards are at 70% while the state's standards fluctuate. Our students accelerated instruction is based on the higher standard in order for students to continue to achieve at a higher standard.

STAAR and STAAR EOC exams indicate that Hallsville ISD students are above the state in all tested areas with the exception of Mastered in 6th Math.

Areas that were focussed on with professional development (math and writing) had gains.

2019 Meets & Mastered (With TVAH)

Test All Students A. Amer. Hispanic White 2+ Races Eco. Dis Eng. Learner Special Ed.

All Subjects	41	21	29	51	35	32	18	16
ELA/Reading	g 43	25	33	51	37	34	13	14
Mathematics	38	17	24	49	32	30	28	17
Writing	38	19	29	46	28	26	11	11
Science	41	17	25	54	41	35	17	16
Social Studie	s 44	26	34	53	32	37	13	24

2018 Meets & Mastered

Test	All Students	A. Amer.	Hispanic	White	2+ Races	Eco. Dis	Eng. Learner	Special Ed.
All Subjects	57	39	45	61	51	43	21	24
ELA/Reading	57	35	45	61	47	43	17	24
Mathematics	56	39	47	60	51	43	28	26
Writing	47	*	35	51	*	32	*	*
Science	64	49	47	68	67	47	*	*
Social Studies	s 62	*	48	67	55	45	*	*

List identified priorities based on achievement data disaggregate by sub-population categories.Blackout Week June 2019

African American, 2+ races, Hispanic populations are below other student populations. Special Education (though they made progress) will continue to be priorities in Reading and Math.

In which areas are we showing growth?

Math and Writing were areas showing growth according to 2019 STAAR. Both were focal points for professional development.

Which sub-population groups are making progress?

Economically disadvantaged - At-Risk- A focus on closing achievement gaps and providing intervention strategies when needed through our RTI process.

What are the student mobility rates?

It appears that they continue to rise

What are the student attendance rates by sub-population?

District attendance rates are down as a whole

What instructional supports are in place to ensure all students succeed and how do they address sub-populations? Administrative supports?

SMART Walks, CPT, Data Meetings, PH, 4 year planning with counselors

School Processes & Programs

School Processes & Programs Summary

HISD acts, in all things, as a Professional Learning Community. Based on perceptions from staff, these practices are strong across the district. According to perceptions from staff, HISD has a strong service model for our GT and ESL students. Staff members are excited about upcoming changes in our special education staff being housed on the campus, as campuses felt they needed more support by highly trained professionals in this area. Staff feel positively about the district's RtI procedures, including the newly implemented behavior steps. Areas of growth for the district would be our technology infrastructure and STEAM in grades K-8. There are concerns about how to serve EL newcomers and the growing dyslexia population. There are also concerns of applicant pools for teaching staff.

Professional development is planned through examining data and consulting with stakeholders. Principals have input into P.D. during Instructional Leadership Team meetings and teachers have input through their SBD and lead teacher teams.

HISD is implementing a SEL curriculum this year based on data from behavior RtI and surveys indicating this is a need across the district.

Goals

Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

Performance Objective 1: Reading Improvement -

Grade 3 : 46% of Grade 3 students will score on grade level or above (Meets or Masters) on the STAAR. (Five year goal is 50%) All Grades: 100% of students will show growth in the area of reading and Meets/Masters will rise from 43% to 45% for all students.

Evaluation Data Sources: STAAR Local Common Formative Assessments RtI and Intervention Data Circle TX-KEA TPRI K-5 use F&P BAS NWEA (for TVAH) 4-English II use STAAR and/or ISIP EL students use TELPAS and Summit K-12 in addition to those above

Strategy 1 Details	For	Formative Reviews	
Strategy 1: Train and support 100% of new teachers, and teachers in need of assistance, in grades K-3 in guided reading practices.		Formative	
Strategy's Expected Result/Impact: All students reading on grade level Classroom intervention in a timely manner Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators District Reading Specialist Title I Schoolwide Elements: 2.4, 2.5, 2.6	Oct 40%	Jan	Apr
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Reading Academy K-3 initiative will continue with K-1 staff and 3rd (TVAH).		Formative	
Strategy's Expected Result/Impact: Growth for all students in Reading Implementation of strategies in classrooms	Oct	Jan	Apr
miplementation of stategies in classioonis			1
Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators District Reading Specialist Title I Schoolwide Elements: 2.4, 2.5, 2.6	40%		

Strategy 3 Details	For	mative Revi	iews
Strategy 3: Evidence of Reading Academy training in lesson plans and walkthrough data.		Formative	
Strategy's Expected Result/Impact: Decrease in referrals to intervention	Oct	Jan	Apr
 Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators District Reading Specialist Title I Schoolwide Elements: 2.5, 2.6 	5%		
Strategy 4 Details	For	mative Revi	iews
Strategy 4: All students will get the remediation required through in class supports, enrichment, and/or intervention.		Formative	
 Strategy's Expected Result/Impact: Accelerated learning All students on grade level Increase in state assessments Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators District Reading Specialist Title I Schoolwide Elements: 2.4, 2.5, 2.6 	Oct 40%	Jan	Apr
Strategy 5 Details	For	mative Revi	iews
Strategy 5: Professional development will be targeted to address new ELA standards and the emphasis on combining writing with all		Formative	-
 subjects. Strategy's Expected Result/Impact: Students writing across curricular areas Increased assessment scores Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators District Reading Specialist Title I Schoolwide Elements: 2.4, 2.5, 2.6 	Oct 40%	Jan	Apr

Strategy 6 Details	For	mative Revi	ews
Strategy 6: District level Reading Specialist will coordinate K-8 schoolwide initiatives, including targeted intervention, Reading		Formative	
Academies, professional development, and CIA support.	Oct	Jan	Apr
Strategy's Expected Result/Impact: All students on grade level			-
All students showing growth Fewer dyslexia/dysgraphia referrals	40%		
Staff Responsible for Monitoring: Assistant Superintendent			
Campus Principals			
Assessment Coordinator			
TVAH Administrators			
District Reading Specialist			
Title I Schoolwide Elements: 2.4, 2.5, 2.6			
Strategy 7 Details	For	mative Revi	ews
Strategy 7: District and Campus Instructional Leadership Team will review data at least quarterly as a team and individually with		Formative	
principals, including Individual Student Growth Plans.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Growth for all students			P -
Increase in state assessments	2004		
Staff Responsible for Monitoring: Asst. Supt. of Learning	30%		
Dir. of Special Education			
Dir. of Spec/Fed Programs			
TVAH Coordinator			
Assessment Coordinator			
Campus Principals			
Title I Schoolwide Elements: 2.4, 2.6			
No Progress ON Accomplished - Continue/Modify X Discontin	iue		

Performance Objective 2: Math Improvement:

Grade 3: 54% of Grade 3 students will score on grade level or above (Meets or Masters) on the STAAR. (Five year goal is 58%) All Grades: 100% of students will show growth in the area of math and Meets/Masters will rise from 33% to 35% for all students.

Evaluation Data Sources: STAAR Local Formative Assessments RtI and Intervention Data

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Intentional problem solving, Number Talks, Locally developed diagnostic tool for intervention, targeted enrichment		Formative	
 Strategy's Expected Result/Impact: Growth for all students in mathematics Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators Title I Schoolwide Elements: 2.4, 2.5, 2.6 	Oct 45%	Jan	Apr
Strategy 2 Details	For	mative Revi	ews
 Strategy 2: Continued professional development, coaching, instructional support by outside consultant(s). Strategy's Expected Result/Impact: Growth for all students in mathematics. Instructional strategies evident through T-TESS observations Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators Title I Schoolwide Elements: 2.4, 2.5, 2.6 	Oct 35%	Formative Jan	Apr
Strategy 3 Details	For	mative Revi	ews
Strategy 3: Economically disadvantaged students have priority in math intervention and extension activities.		Formative	
Strategy's Expected Result/Impact: State assessment results to increase from 30% to 36% to meet state indicators Staff Responsible for Monitoring: Assistant Superintendent Campus Principals TVAH Administrators	Oct 40%	Jan	Apr

Strategy 4 Details	For	mative Revi	ews
Strategy 4: District and Campus Instructional Leadership Team will review data at least quarterly as a team and individually with		Formative	
principals, including Individual Student Growth Plans.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Growth for all students Increase in state assessments			
Staff Responsible for Monitoring: Assistant Superintendent	25%		
Campus Principals			
Assessment Coordinator			
TVAH Administrators			
Title I Schoolwide Elements: 2.4, 2.6			
No Progress ON Accomplished -> Continue/Modify X Discontin	nue		

Performance Objective 3: College, Career, and Military Readiness will increase from 38% in 2021 to 63% (state results) in 2022 (five year goal is 90%) through meeting one of the TSDS PEIMS indicators.

Evaluation Data Sources: CCMR reports

Strategy 1 Details	For	mative Revi	iews
Strategy 1: Monitor systems for college readiness exam administration.		Formative	
Strategy's Expected Result/Impact: The number of students meeting at least one college readiness indicator through SAT will increase.	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Campus Principals	20%		
Assessment Coordinator TVAH Administrators			
Title I Schoolwide Elements: 2.4, 2.5, 2.6			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Ensure Texas Success Initiative (TSI) readiness of students by assessing and intervening systematically. (100% brick and mortar, 50% TVAH)		Formative	1
 Strategy's Expected Result/Impact: An increased number of students will be TSI complete by the time they become seniors in high school. Staff Responsible for Monitoring: Assistant Superintendent Campus Principals Assessment Coordinator TVAH Administrators Title I Schoolwide Elements: 2.6 	Oct	Jan	Apr
Strategy 3 Details	For	mative Revi	iews
Strategy 3: Increase job site options in the community for 18+ Program by two job sites.		Formative	
 Strategy's Expected Result/Impact: Increase scope of job skills and provide variety. Increase community support and awareness. Staff Responsible for Monitoring: Assistant Superintendent Director of Special Education 	Oct 5%	Jan	Apr

Strategy 4 Details	For	mative Rev	iews
Strategy 4: Enrollment in CTE dual credit coursework will increase by 3% in the 2021-2022 school year and will obtain skills necessary		Formative	
to obtain entry level employment. Strategy's Expected Result/Impact: Students prepared for employment, internship, etc. Staff Responsible for Monitoring: Assistant Superintendent Director of CTE Assessment Coordinator	Oct 45%	Jan	Apr
Strategy 5 Details	For	mative Rev	iews
Strategy 5: The percentage of students receiving CTE certifications (includes local, state, and federal certifications) will increase 5%.		Formative	
 Strategy's Expected Result/Impact: Meet CCMR requirements and graduation requirements. Students ready to enter the workforce. Staff Responsible for Monitoring: Assistant Superintendent Director of CTE Assessment Coordinator 	Oct 5%	Jan	Apr
Strategy 6 Details	For	mative Rev	iews
 Strategy 6: CTE will develop 5 new business and industry partners in the Longview area by the end of the 2021-2022 school year. Strategy's Expected Result/Impact: Increased opportunities and variety for students. Community support and awareness. Staff Responsible for Monitoring: Assistant Superintendent Director of CTE Title I Schoolwide Elements: 2.4, 2.5, 2.6 	Oct 0%	Formative Jan	Apr
Strategy 7 Details	For	mative Rev	iews
 Strategy 7: Campus and district-level special education staff will assist parents and students age 14 and older in developing individualized transition plans consistent with student strengths. Strategy's Expected Result/Impact: ARD committee transition plans will be consistent with a child's specific strengths in order to plan for their future success after public education. 	Oct	Formative Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Director of Special Education Title I Schoolwide Elements: 2.4, 2.5, 2.6			
Strategy 8 Details	For	mative Rev	iews
Strategy 8: All HJH students will complete a career interest and aptitude assessment, attend a career fair (including Military), and create a		Formative	
 high school 4-year plan before completing 8th grade. Strategy's Expected Result/Impact: Supports CCR goals. Allows students to make choices based on their individual strengths and interests. Staff Responsible for Monitoring: Assistant Superintendent Campus Principal Campus Counselors 	Oct	Jan	Apr

Strategy 9 Details	For	mative Revi	ews
Strategy 9: Research and develop PK-12 alignment towards career pathways/CTE/endorsements offered 9-12.		Formative	
Strategy's Expected Result/Impact: STEAM emphasis PK-8 Partnerships with community	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Director of CTE			
Campus Principal Title I Schoolwide Elements: 2.5, 2.6			
Strategy 10 Details	For	mative Revi	ews
Strategy 10: Monitor the implementation of newly introduced classes at high school level.		Formative	
Strategy's Expected Result/Impact: Student preparedness for after high school	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Campus principal			
Campus counselor Title I Schoolwide Elements: 2.5, 2.6			
Strategy 11 Details	For	mative Revi	ews
Strategy 11: Job skills on campus for student that receive services in structured learning and/or behavior classrooms.		Formative	
Strategy's Expected Result/Impact: Students ready for life beyond high school, including the Pathways 18+ program	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Director of Special Education			1
Title I Schoolwide Elements: 2.5, 2.6			
Image: Mo Progress Image: Mo	tinue		

Performance Objective 4: Provide services for those students that meet At-Risk criteria that result in them graduating high school.

Evaluation Data Sources: School records of students At-Risk Graduation Rates

Strategy 1 Details	Fo	rmative Rev	iews
Strategy 1: 100% of Homeless, Foster Care, and Pregnancy Related service students will receive appropriate services based on		Formative	
requirements and needs. Provide services such as transportation, supplies, school fees, and free/reduced lunch services for homeless/foster students.	Oct	Jan	Apr
Strategy's Expected Result/Impact: All students in these categories will receive the supports they need to be successful.			
Staff Responsible for Monitoring: Director of Federal/Special Programs			
Campus Counselors			
Campus Nurses			
Title I Schoolwide Elements: 2.6			
Strategy 2 Details	Fo	rmative Rev	iews
Strategy 2: At-Risk Initiative programs in grades 8-12		Formative	
Strategy's Expected Result/Impact: Reduced behavior and failure rates	Oct	Jan	Apr
Increased graduation rates			-
Staff Responsible for Monitoring: Director of Special/Federal Programs			
Campus Principal			
Campus Counselor			
Funding Sources: Initiative for Jr. High - 199 - General Fund: SCE (24/30), Initiative for HHS - 199 - General Fund: SCE (24/30)			
Strategy 3 Details	Fo	rmative Rev	iews
Strategy 3: Follow the TEA approved Dyslexia handbook.		Formative	
Strategy's Expected Result/Impact: Students with dyslexia will progress in the curriculum	Oct	Jan	Apr
Staff Responsible for Monitoring: Director of Federal/Special Programs			I.
Campus Principals			
Campus Dyslexia Specialists			
Title I Schoolwide Elements: 2.4, 2.5, 2.6			
Funding Sources: Dyslexia/Dysgraphia Testing Supplies - 199 - General Fund: SCE (24/30), Supplies and Materials for Dyslexia Program - 199 - General Fund: SCE (24/30), Personnel for Dyslexia Specialists - 199 - General Fund: SCE (24/30)			

Strategy 4 Details	For	mative Revi	ews
Strategy 4: Students in danger of failing or students having lost credit (grades 9-12) will be identified through RtI for Intervention/Credit		Formative	
Recovery.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Intervention reports will show progress for each student (Read 180, edgenuity, etc)			
Staff Responsible for Monitoring: Assistant Superintendent			
Campus Principals Title I Schoolwide Elements: 2.4, 2.5, 2.6			
Funding Sources: Personnel from EOC and Credit Recovery - 199 - General Fund: SCE (24/30)			
Strategy 5 Details	For	mative Revi	iews
Strategy 5: Counselors will follow district system for identifying students At-Risk based on the 14 state criteria.		Formative	
Strategy's Expected Result/Impact: All students at-risk identified and served	Oct	Jan	Apr
Staff Responsible for Monitoring: Director of Federal/Special Programs			
Campus Principals			
Campus Counselors			
Title I Schoolwide Elements: 2.6			
Strategy 6 Details	For	mative Revi	ews
Strategy 6: HISD will provide summer programing for credit recovery, English Learners in K/1, SSI, and those that need further		Formative	
intervention and support.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Accelerated instruction			
Students meeting grade level expectations			
All students meeting growth expectations			
Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs			
Campus Principals			
Title I Schoolwide Elements: 2.4, 2.5, 2.6			
Funding Sources: Summer School Transportation - 199 - General Fund: SCE (24/30), Summer School Supplies - 199 - General Fund: SCE (24/30), Personnel for Summer Programing - 199 - General Fund: SCE (24/30)			
No Progress Accomplished - Continue/Modify X Discontin	nue		L

Performance Objective 5: Implement systems that promote the ability of HISD to students who score in the highest tiers on AP, PSAT, SAT, ACT, and qualify as National Merit Scholars.

Evaluation Data Sources: National Merit Designation PSAT/SAT scores ACT scores AP test scores

Strategy 1 Details	For	mative Rev	iews
Strategy 1: Students identified as Gifted and Talented will be served in their classrooms by a certified GT teacher in grades K-12.		Formative	
Additionally, they will receive additional GT time with the GT coordinator in grades K-5 and GT campus specialists grades 6-8. Focus will be on expanding learning opportunities and deeper thinking.	Oct	Jan	Apr
Strategy's Expected Result/Impact: GT students will collaborate with one another and expand their learning Growth in assessment			
Top tier PSAT scores in 8th grade			
Staff Responsible for Monitoring: Director of Federal/Special Programs GT coordinator			
Title I Schoolwide Elements: 2.5			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Provide ACT/SAT Bootcamp outside the school day to students free of charge prior to testing.		Formative	
Strategy's Expected Result/Impact: More students taking the exams Students scoring higher on exams	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Campus Principal GT Coordinator			
SAT/ACT instructor			
Title I Schoolwide Elements: 2.5, 2.6			
Image: No Progress Image: Accomplished Image: Continue/Modify Image: Continue/Modify	nue		•

Performance Objective 6: Students that are Emergent Bilingual that take TELPAS will meet growth indicators towards English Language Proficiency. Rate will increase from 32% to 37%.

Evaluation Data Sources: TELPAS Local assessment

Strategy 1 Details Formative Reviews Strategy 1: Student scoring less than advanced will receive pull out services from ESL personnel and data reviewed monthly for progress Formative and need for further intervention. Oct Jan Apr **Strategy's Expected Result/Impact:** TELPAS growth for all students Reading on reading level **Staff Responsible for Monitoring:** Director of Federal/Special Programs Campus ESL Teachers **Campus** Principals Title I Schoolwide Elements: 2.4, 2.5, 2.6 Funding Sources: Certification Reimbursement for ESL - 199 - General Fund: SCE (24/30), DMAC/LPAC - 199 - General Fund: SCE (24/30) **Strategy 2 Details Formative Reviews** Strategy 2: Parent meeting at least once per semester for just bilingual parents to train on resources and build relationships between home Formative and school. Oct Jan Apr Strategy's Expected Result/Impact: Increased student performance Increased parent participation in academics Staff Responsible for Monitoring: Director of Federal/Special Programs Campus ESL Teachers **Campus Principals Title I Schoolwide Elements: 3.2** Funding Sources: Parent Engagement - 263 - Title III, Part A **Strategy 3 Details Formative Reviews** Strategy 3: Summit K-12 implemented by all students that are "Emergent Bilingual". Formative Strategy's Expected Result/Impact: Increased student language proficiency Oct Jan Apr Increased number of students able to reclassify at EOY Staff Responsible for Monitoring: Director of Federal/Special Programs Campus ESL Teachers **Campus Principals** Title I Schoolwide Elements: 2 4 X Discontinue Continue/Modify 0% No Progress 100% Accomplished

Performance Objective 7: Provide academic and non-academic services for those students that meet poverty criteria .

Evaluation Data Sources: STAAR scores local assessment data stakeholder survey Intervention data Technology data

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Monitor local data at least quarterly for intervention and resources needed. Ensure technology is available to these students as		Formative	
 a priority. Strategy's Expected Result/Impact: All students will make academic growth. Staff Responsible for Monitoring: Assistant Superintendent Assessment Coordinator Director of Federal/Special Programs Director of Technology Campus principals Title I Schoolwide Elements: 2.4, 2.5, 2.6 Funding Sources: Supplies and Materials for At-Risk Students PK-12 - 199 - General Fund: SCE (24/30), CIP Software for TVAH - 199 - General Fund: SCE (24/30) 	Oct	Jan	Apr
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Provide transition to kindergarten services to students in early childhood education. Research a parental engagement program		Formative	
to be implemented in 2022-2023.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Early childhood students on level entering kindergarten Parents engaged throughout the educational K-12 experience			
Staff Responsible for Monitoring: Director of Federal/Special Programs Campus Principals (elementary)			
Title I Schoolwide Elements: 2.6, 3.2			
Funding Sources: Personnel for PK - 199 - General Fund: SCE (24/30)			
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Performance Objective 1: Provide continuing education and options for staff that anticipate changing times and needs of individuals and their families.

Evaluation Data Sources: Survey results

PD sign in/evaluations

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Provide on-going, quality professional development for teachers, campus administrators, and district administrators that align		Formative	
with priority areas identified through the comprehensive needs assessment and data review. Including participation in training offered by ESC 7 co-ops and other professional organizations that align with identified needs	Oct	Jan	Apr
Strategy's Expected Result/Impact: Increased learning			
Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs Director of Special Education			
Director of CTE			
Director of Innovation Campus Principals Assessment Coordinator			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: HISD will provide PD focusing on identified areas of need for 2021-2022 (virtual learning, PLC processes, ELA and math	Formative		
evidenced based practices, Dyslexia assessment and instruction, 504 law, classroom management, reducing severe behaviors, social emotional learning, new teacher mentors, and administrator evaluation practices (power walks), etc.)	Oct	Jan	Apr
Strategy's Expected Result/Impact: 100% of staff trained Evidence in classrooms through T_TESS and Powerwalks Student growth	90%		
Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs			
Director of Special Education Director of CTE			
Director of Innovation			
Campus Principals			
Assessment Coordinator			
Title I Schoolwide Elements: 2.4, 2.6			

Strategy 3 Details	For	mative Revi	ews
Strategy 3: Through TCLAS Grant, offer assistance with undergraduate degrees and/or certificates to up to 6 paraprofessionals.		Formative	
Strategy's Expected Result/Impact: Fill vacant teaching positions	Oct	Jan	Apr
Staff Responsible for Monitoring: Director of Human Resources	50%		
No Progress ON Accomplished -> Continue/Modify X Discontin	nue		

Performance Objective 2: Continue monitoring ways to increase staff salary and compensation plans; work to provide numerous selections for employees that can reduce health care costs, save money and plan for the future.

Evaluation Data Sources: Salary schedules Benefit trends

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Communicate opportunities to staff members of what options are available in terms of benefits beyond health care.		Formative	
Strategy's Expected Result/Impact: Increased staff awareness of benefit programs Staff preparedness for the future/retirement	Oct	Jan	Apr
Staff Responsible for Monitoring: Director of Human Resources Benefits Specialist			
No Progress ON Accomplished -> Continue/Modify X Discontin	nue		

Performance Objective 3: Seek methods to encourage and assist staff in improving their physical and mental health by developing partnerships and fitness/health opportunities inside and outside the district.

Evaluation Data Sources: HR wellness records

		Strategy 1 Details			For	Formative Reviews	
Strategy 1: District will compi	le data about different optio	ons for gym memberships for	r employees.			Formative	
	ult/Impact: Employees wi				Oct	Jan	Apr
Staff Responsible for Mo Benefits Specialist	onitoring: Director of Hum	an Resources					
	⁰⁵⁶ No Progress	Accomplished		X Discontir	nue		

Performance Objective 4: HISD will maintain 100% qualified staff, through state certification or district of innovation qualifications.

Evaluation Data Sources: HR records TEA records

	Formative	
	Formative	
Oct	Jan	Apr
For	mative Rev	iews
	Formative	
Oct	Jan	Apr
For	mative Revi	iews
	Formative	
Oct	Jan	Apr
	Oct For	Oct Jan Formative Revi Formative

Strategy 4 Details	For	mative Revi	ews
Strategy 4: CTE will recruit and hire certified personnel when possible. For any position that is considered "high-demand" or "high	Formative		
need", these individuals will be hired on a Local School District Permit and will be required to complete district professional development activities within the first year of employment.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Certified teachers in classrooms Increased student performance			
Staff Responsible for Monitoring: Director of Human Resources Director of CTE Campus principals			
No Progress Accomplished -> Continue/Modify X Discontin	iue		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

Performance Objective 1: Improve campus climate and culture related to student discipline across the district; discipline referrals will decrease.

Evaluation Data Sources: Discipline reports through Skyward

Strategy 1 Details	For	mative Revi	iews	
Strategy 1: Provide a Discipline Alternative Education Program (DAEP), with data analysis and a transition plan coordinated with the		Formative		
campus DAEP liaison.	Oct	Jan	Apr	
Strategy's Expected Result/Impact: Lower percentage of recidivism			1	
Proper intake/outtake meetings				
Goal setting meetings and review while in DAEP setting consultation with district licensed professional counselor while in DAEP and after release				
1				
Staff Responsible for Monitoring: Director of Human Resources Campus Principals				
District LPC				
Funding Sources: Supplies for DAEP - 199 - General Fund: SCE (24/30), Personnel for DAEP - 199 - General Fund: SCE				
(24/30), DAEP substitutes - 199 - General Fund: SCE $(24/30)$ - 199E11611200003028000				
Strategy 2 Details	For	mative Revi	iews	
Strategy 2: Consistent implementation of character ed curriculum. (Social/Emotional Learning-ESSA)		Formative		
Strategy's Expected Result/Impact: Lessons to include: suicide prevention, conflict resolutions, violence prevention,	Oct	Jan	Apr	
substance abuse prevention, human traficking, healthy relationships			ľ	
Staff Responsible for Monitoring: Assistant Superintendent				
Campus Principals				
Campus Counselors				
Strategy 3 Details	For	mative Revi	iews	
Strategy 3: Clearly defined and communicated Positive Behavioral Interventions and Supports (PBIS) at each campus.		Formative		
Strategy's Expected Result/Impact: Team CPI trained	Oct	Jan	Apr	
Coordination between behavior assistants			-	
Systematic checklist aligned with behavior goals and a process for routine evaluation				
Staff Responsible for Monitoring: Assistant Superintendent				
Director of Special Education				
Campus Principals LSSP				
Funding Sources: Personnel for Behavior Intervention - 199 - General Fund: SCE (24/30)				
Funding Sources, reisonner for Denavior intervention - 199 - General Fund. SCE (24/50)				

Strategy 4 Details	For	mative Revi	ews
Strategy 4: Behavior Classrooms at designated campuses to allow behavior redirection and teaching behavior skills.		Formative	
Strategy's Expected Result/Impact: Decrease in disruptive behaviors to the classroom	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent			
Director of Special Education Campus Principals			
	Б	<i>(</i>) D (
Strategy 5 Details	For	mative Revi	ews
Strategy 5: Consistent implementation of student code of conduct and quarterly data reviews at the campus level to evaluate trends and		Formative	
interventions.	Oct Jan		Apr
Strategy's Expected Result/Impact: Decrease behavior referrals; major and minor			
Staff Responsible for Monitoring: Assistant Superintendent			
Campus Principals			
Strategy 6 Details	For	mative Revi	ews
Strategy 6: All staff trained on Bullying and Harassment, including new guidance on Title IX protocol, thus decreasing incidences of		Formative	
both.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Student allegations will be properly investigated and handled at the campus level.			-
Staff allegations will be properly investigate and handled at the level appropriate to the case.			
Staff Responsible for Monitoring: Assistant Superintendent			
Director of Human Resources			
Director of Federal/Special Programs			
Campus Principals			
$_{000}$ No Progress $_{0000}$ Accomplished $$ Continue/Modify X Discontin	nue		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

Performance Objective 2: Make a concerted effort to improve student awareness of the danger of drugs and alcohol, while simultaneously implementing systematic methods to mitigate these substances on or near any HISD campus.

Evaluation Data Sources: Skyward discipline reports SEL curriculum

Strategy 1 Details	For	ews	
Strategy 1: Implement lessons in grades 4-12 to include vaping and drug/alcohol awareness.			
Strategy's Expected Result/Impact: Decrease in disciplinary referrals due to vaping, drugs, and alcohol.	Oct	Jan	Apr
Increase involvement by local SHAC and District School Resource Officers in combating these issues Community awareness and support			
Staff Responsible for Monitoring: Assistant Superintendent Campus Principals			
Chief of Police			
Image: No Progress Image: Object to the second se	nue		

Goal 4: HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

Performance Objective 1: Provide accurate and timely forecasting for the board to make financial analysis decisions related to all bond and non-bond related expenditures.

Evaluation Data Sources: Financials Monthly reports

Strategy 1 Details	For	mative Revi	ews		
Strategy 1: HISD expenditure analysis/forecasting information will be evaluated regularly and presented to the board within the		Formative			
budgeting workshops or as requested; including TVAH	Oct	Jan	Apr		
Strategy's Expected Result/Impact: Board can make timely and informed decisions					
Staff Responsible for Monitoring: Superintendent					
Assistant Superintendent					
CFO					
Facilities Director					
Strategy 2 Details	For	mative Revi	ews		
Strategy 2: Bond Expenditure Report will be maintained on a monthly basis, to report project expenditures, encumbrances and remaining					
bond project budget.	Oct	Jan	Apr		
Strategy's Expected Result/Impact: School board will have timely and accurate information and be able to make informed			r -		
decisions.					
Staff Responsible for Monitoring: Superintendent					
CFO					
$\textcircled{00} \text{No Progress} \qquad \textcircled{000} \text{Accomplished} \qquad \text{Continue/Modify} \qquad X \text{Discontinue}$	iue				

Goal 4: HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

Performance Objective 2: Provide accurate and timely staffing needs district wide including the opening of the new West Elementary campus.

Evaluation Data Sources: Budget HR reports Board reports

Strategy 1 Details		For	mative Revi	ews
Strategy 1: Coordinate with Human Resources to ensure all positions needed for the year are included in the Salary Negotiation	ns module		Formative	
of the Budgeting Process in accounting software.		Oct	Jan	Apr
Strategy's Expected Result/Impact: All 3 elementaries equally staffed			•	
Staff Responsible for Monitoring: Director of Human Resources				
CFO				
Principals				
$ \text{No Progress} \qquad \text{Over Accomplished} \qquad \text{Continue/Modify} \qquad Continue/Modify$	C Discontir	nue		

Goal 4: HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

Performance Objective 3: Provide close monitoring and budgetary feedback for the board for all TVAH related revenues and expenditures.

Evaluation Data Sources: Budget reports Board reports

Strategy 1 Details	Formative Reviews			
Strategy 1: Meet on a monthly basis with HISD's TVAH team to discuss budget and special population numbers.		Formative		
Strategy's Expected Result/Impact: Accurate budgeting Staff Responsible for Monitoring: CFO TVAH Coordinator	Oct	Jan	Apr	
Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Meet on a monthly basis with K12's financial team to discuss budget and special population numbers.		Formative		
Strategy's Expected Result/Impact: Accurate budgeting	Oct	Jan	Apr	
Staff Responsible for Monitoring: Superintendent CFO TVAH Administration				
No Progress ON Accomplished -> Continue/Modify X Discontin	nue			

Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements)

Performance Objective 1: Update and better align planning for prioritized future facilities projects, based on an updated long range facility plan.

Evaluation Data Sources: Long range plan

Strategy 1 Details	Formative Reviews			
Strategy 1: Use enrollment projections to determine our needs for future growth.	Formative			
Staff Responsible for Monitoring: Asst. Supt. Director of Maintenance Campus principals	Oct	Jan	Apr	
Strategy 2 Details	For	mative Rev	iews	
Strategy 2: Collaborate with Hallsville mayor on community needs, including roadwork and traffic.		Formative		
 Strategy's Expected Result/Impact: Increased relationship Facilities meet community needs Community facilities meet school needs Staff Responsible for Monitoring: Asst. Supt. Director of Maintenance Campus principals 	Oct	Jan	Apr	
Strategy 3 Details	For	mative Revi	iews	
Strategy 3: Collaborate with campus principals and designated campus teams.		Formative		
Strategy's Expected Result/Impact: Campus needs met and prioritized	Oct	Jan	Apr	
Staff Responsible for Monitoring: Asst. Supt. Director of Maintenance Campus principals				
Strategy 4 Details	For	mative Revi	iews	
Strategy 4: Coordinate with Facilities Director and Project Manager monthly to monitor bond project progress and costs to ensure proper	Formative			
 allocation of bond budgets within and across related fiscal years. Implement a list of successful bond projects on time and under budget. Strategy's Expected Result/Impact: All things propsed in the 2019 bond completed under budget Staff Responsible for Monitoring: Superintendent Asst. Supt. CFO 	Oct	Jan	Apr	
No Progress Accomplished -> Continue/Modify X Discontin	nue	1	1	

Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements)

Performance Objective 2: Ensure all facilities are safe, efficient and operational.

Evaluation Data Sources: Surveys

Strategy 1 Details	For	mative Revi	iews	
Strategy 1: Use district SRO's and local municipalities to ensure that all facilities meet current codes/regulations.		Formative		
Strategy's Expected Result/Impact: No accidents Safe schools	Oct	Jan	Apr	
Staff Responsible for Monitoring: Superintendent Director of Maintenance				
Strategy 2 Details	For	ews		
Strategy 2: Campuses submit a list of needs to the district maintenance director who will work with the Superintendent to prioritize those		Formative		
needs. Strategy's Expected Result/Impact: Campus safety and security Aesthetically pleasing buildings Staff Responsible for Monitoring: Superintendent	Oct	Jan	Apr	
Director of Maintenance Campus Principals				
$\textcircled{000} \text{No Progress} \qquad \textcircled{0000} \text{Accomplished} \qquad \xrightarrow{} \text{Continue/Modify} \qquad \overleftarrow{\times} \text{Discontinue}$	nue			

Goal 6: HISD will develop innovative and sustainable infrastructure and network solutions that will serve the needs of our students and staff in a 21st Century learning environment. (Technology)

Performance Objective 1: Work to provide adequate training and instructional technology support so that all staff and students are highly proficient in the use of technology in the classroom and at home.

Evaluation Data Sources: HISD PD schedule Data use on google classroom Classroom walkthrough data Outcomes that align with TEKS

Strategy 1 Details	Formative Reviews			
Strategy 1: Maintenance and Technology departments will work together to assess campus needs to improve district infrastructure				
according to feedback from TEA needs assessment from June 2020. The "HISD Wireless Network Project 2020" will be updated accordingly.	Oct	Jan	Apr	
Strategy's Expected Result/Impact: Progress towards updating HISD insfrasttructure				
Staff Responsible for Monitoring: Superintendent				
Director of Maintenance				
Director of Technology				
Strategy 2 Details	For	ews		
Strategy 2: Funds will be allocated to ensure each campus is 1:1 in core classes.		Formative		
Strategy's Expected Result/Impact: All students that need a device for home learning will have one. Technology integration in classrooms will increase as evident in classroom observations.	Oct	Jan	Apr	
Staff Responsible for Monitoring: Assistant Superintendent				
Director of Federal/Special Programs				
Director of Innovation				
Campus Principals				
Title I Schoolwide Elements: 2.4, 2.5, 2.6				
Funding Sources: District TEch - 199 - General Fund: SCE (24/30)				

Strategy 3 Details	For	mative Revi	ews	
Strategy 3: PD will be provided district-wide to support blended learning (3,5,7), digital media specialists (librarians), Google	Formative			
Classroom/LMS, and technology integration; including conferences both virtually and in person. Strategy's Expected Result/Impact: Students will be introduced to Google Classroom and online resources from day 1 of	Oct	Jan	Apr	
instruction.				
Staff Responsible for Monitoring: Assistant Superintendent				
Director of Technology Director of Innovation				
Campus Principals				
Assessment Coordinator				
Title I Schoolwide Elements: 2.4, 2.5, 2.6				
Strategy 4 Details	For	mative Revi	ews	
Strategy 4: Librarians will be trained to provide opportunities for digital literacy skills to students that improve academic achievement		Formative		
and support teachers in the classroom.	Oct	Jan	Apr	
Strategy's Expected Result/Impact: Librarians will be digital media specialists Improved academic achievement on STAAR and local assessments				
Support of the blended classroom model				
Staff Responsible for Monitoring: Assistant Superintendent				
Director of Innovation				
Campus Principals				
Campus Librarians				
$\textcircled{\begin{tabular}{lllllllllllllllllllllllllllllllllll$	nue			

Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons.

Performance Objective 1: Stakeholders will be communicated about regarding student progress, financial transparency, ways to participate in their student's learning.

Evaluation Data Sources: Newsletters

Websites Open Meetings Event Flyers Agendas

Strategy 1 Details	For	Formative Reviews			
Strategy 1: Each campus will create and distribute a communication to stakeholders to keep everyone abreast of campus events and	Formative				
 student achievement. Strategy's Expected Result/Impact: Stakeholder involvement Positive perception of schools Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs Director of Special Education Director of CTE Director of Innovation Campus Principals Assessment Coordinator 	Oct	Jan	Apr		
Strategy 2 Details	For	mative Revi	iews		
Strategy 2: Provide quarterly office newsletter highlighting district events and "happenings."		Formative			
Strategy's Expected Result/Impact: Positive image of district Increase in those willing to volunteer Increase community support of volunteer efforts Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs Director of Special Education Director of Innovation Campus Principals Assessment Coordinator	Oct	Jan	Apr		

Strategy 3 Details	Formative Reviews		
Strategy 3: Weekly post on at least 1 social media platform highlighting a positive/current event on campus.		Formative	
Strategy's Expected Result/Impact: Increased social media presence Positive image of school from stakeholders	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs Director of Special Education Director of CTE Director of Innovation Campus Principals Assessment Coordinator			
No Progress Accomplished -> Continue/Modify X Discor	tinue		

Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons.

Performance Objective 2: 90% of all students' parents/guardians/family will participate in at least one school sponsored academic activity for/with their children

Evaluation Data Sources: Sign-In sheets Parent Survey Signed Parent Compact

Strategy 1 Details	Formative Reviews Formative		
Strategy 1: Provide communication in a language parents understand.			
Strategy's Expected Result/Impact: Increase parental engagementStaff Responsible for Monitoring: Assistant SuperintendentDirector of Federal/Special ProgramsDirector of Special EducationDirector of CTEDirector of InnovationCampus PrincipalsAssessment CoordinatorTitle I Schoolwide Elements: 3.1	Oct	Jan	Apr
Strategy 2 Details	Formative Reviews		ews
trategy 2: Hold annual Title I parent information night in the fall of 2021, including the distribution of Parent Engagement Policy and the School-Parent Compact. Strategy's Expected Result/Impact: Increased parent engagement		Formative Jan	Apr
Staff Responsible for Monitoring: Director of Federal/Special Programs Campus Principals Title I Schoolwide Elements: 3.1, 3.2			
Strategy 3 Details	For	mative Revi	iews
Strategy 3: Hold at least two parent engagement activities designed to target bilingual families.	Formative		
Strategy's Expected Result/Impact: Increased parental engagement with bilingual parents Staff Responsible for Monitoring: Dir. of Federal/Special Programs ESL campus teachers Campus principals	Oct	Jan	Apr

Strategy 4 Details	For	mative Revi	ews
Strategy 4: Conduct parent meetings to discuss high school transitions, higher education opportunities, financial aide, and the need for		Formative	
making informed curriculum choices as students register for high school.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Increased CCMR rates			-
Increased graduation rates			
Staff Responsible for Monitoring: Assistant Superintendent			
Director of Federal/Special Programs			
Director of Special Education			
Director of CTE			
Director of Innovation			
Campus Principals			
Assessment Coordinator			
Image:	iue		

Campus Funding Summary

				199 - General Fund: SCE (24/30)			
Goal	Objective	Strategy		Resources Needed		Account Code	Amount
1	4	2	Initiati	ve for Jr. High			\$0.00
1	4	2	Initiati	ve for HHS			\$0.00
1	4	3	Dyslex	ia/Dysgraphia Testing Supplies			\$0.00
1	4	3	Supplie	es and Materials for Dyslexia Program			\$0.00
1	4	3	Person	nel for Dyslexia Specialists			\$0.00
1	4	4	Person	nel from EOC and Credit Recovery			\$0.00
1	4	6	Summe	er School Transportation			\$0.00
1	4	6	Summe	er School Supplies			\$0.00
1	4	6	Person	nel for Summer Programing			\$0.00
1	6	1	Certifie	cation Reimbursement for ESL			\$0.00
1	6	1	DMAC	C/LPAC			\$0.00
1	7	1	Supplie	es and Materials for At-Risk Students PK-12			\$0.00
1	7	1	CIP So	ftware for TVAH			\$0.00
1	7	2	Person	nel for PK			\$0.00
3	1	1	Supplie	es for DAEP			\$0.00
3	1	1	Person	nel for DAEP			\$0.00
3	1	1	DAEP	substitutes	199E11	611200003028000	\$0.00
3	1	3	Person	nel for Behavior Intervention			\$0.00
6	1	2	Distric	t TEch			\$0.00
			•			Sub-Tota	I \$0.00
				263 - Title III, Part A			
Goal	Objective	e Stra	itegy	Resources Needed		Account Code	Amount
1	6		2	Parent Engagement			\$0.00
		<u> </u>				Sub-Total	\$0.00
						Grand Total	\$0.00

Addendums